



Francisco González de Cossío is an expert in arbitration and dispute resolution. He is dedicated to serve as an arbitrator, mediator, and Dispute Boards Member. He also acts as party representative. His main area of activity is infrastructure, energy, and complex cases.

Francisco is one of the most active arbitrators in Latin America. He is the founder and manager of GONZÁLEZ DE COSSÍO ABOGADOS, S.C., a specialized boutique dedicated exclusively to dispute resolution.

Francisco has participated in more than 250 cases, presiding over more than 80 (attached list). Chambers has for years ranked in Band 1 based on how his peers speak of him. His legal profile is enriched by profound knowledge in economics, business, and finance.

Academy: He is the author of twelve books on arbitration and economic competition, as well as over 200 specialized articles on arbitration.

Professor: He teaches Arbitration at the *Universidad Iberoamericana*, Advanced Arbitration in the *Universidad Panamericana*, and Investment Arbitration in the *Escuela Libre de Derecho*. Previous lectures have included antitrust, constitutional, and private international law.

Memberships: Mr. González de Cossío is Arbitrator for the *Tribunal Arbitral du Sport*, former member of the Court, London Court of International Arbitration. Former President of the Construction Industry Arbitration Center (CAIC). Vice President of the ICC Mexico Arbitration and ADR Commission. Vice President of the AmCham Peru Court. Member of Advisory Board, Lima Court of Arbitration. CIAM-CIAR Arbitrator Designation and Confirmation Board, Spain. Member of PCA task force and drafting committee of the UNCITRAL Rules Optional Protocols.

Associations:

- Officer of the Latin American Group, International Bar Association
- Member of the Board of the Mexican Bar Association
- Member of the Board of *Union Internationale des Avocats*
- Editor of ALARB Arbitration Journal (and former Board Member)

Languages:

Spanish: Native
English: Fluent
French: Reading and comprehension
Italian: Reading and comprehension
Portuguese: Reading and comprehension
German: Basic

Nationality: Mexican

EDUCATION: Attorney-at-Law admitted in Mexico (1995) and New York (2000)

- 2003 University of Chicago Law School: **Doctor** in Jurisprudence (J.S.D.) (Topic: Law and Economics/Antitrust Law)
- 1998 University of Chicago Law School: **Masters in laws.** Fulbright Scholarship. Scholarship for academic merit, Univ of Chicago
- 1995 Universidad Iberoamericana: **Law Degree** (J.D.) *Summa Cum Laude*. Top 1% of the Class.
- 09-11 Harvard Business School: **Business Degree** (OPM) with emphasis in finance.
- 2010 Universidad Panamericana: specialization on **amparo** (constitutional proceedings).
- 2019 **Mediation** Workshop, Harvard Negotiation Institute
- 2017 **Mediating** the Litigated Case, Pepperdine
- 2023 SIMC Specialist Mediators Workshop
- 03-04 Instituto de Especialización de Ejecutivos: Graduate Degree in accounting, **taxation** and tax planning.
- 00-01 Instituto Tecnológico Autónomo de México (ITAM): Graduate Degree in **Taxation**.
- 2000 Hague Academy of International Law: Courses and research on **Private and Public International Law**.
- 1998 Univ. of California at Davis and Univ. of California at Berkeley: Advanced Course in Intl Trade Regulation (WTO).
- 96-98 Escuela Libre de Derecho: Graduate Degrees, Intl Business Transactions (1996), Arbitration (1997), Contracts (1997).
- 2021-23 Universidad Panamericana: Master's in **History of Thought**. Dissertation on Liberalism. *Cum laude*.

EXPERIENCE: Founder and Managing Partner of **GONZÁLEZ DE COSSÍO ABOGADOS, S.C.**

- 94-06 **Barrera, Siqueiros y Torres Landa**, Mexico City
- 99-00 **Freshfields**, New York and Paris Offices (Foreign Attorney Program). Practice focused on arbitration and litigation before the International Court of Justice (*Qatar v. Bahrain* case)
- 2000 Court of Arbitration, **International Chamber of Commerce**, Paris (Foreign Attorney Program)
- 1994 Vinson & Elkins, L.L.P., Houston, Texas (foreign attorney program).

LEADERSHIP POSITIONS:

- 2022 - 2024 President, Mexican Arbitration Institute (INSTITUTO MEXICANO DEL ARBITRAJE).
- 2023 - Vice President, Arbitration & ADR Commission, ICC México
- 2019 - 2021 President, Mexican Mediation Institute (INSTITUTO MEXICANO DE LA MEDIACIÓN).
- 2019 - 2023 President, Mexican Chapter of the Spanish Arbitration Club (CLUB ESPAÑOL DEL ARBITRAJE).
- 2019 - 2023 President, Arbitration Commission, Mexican Bar Association (BARRA MEXICANA, COLEGIO DE ABOGADOS)
- 2017 - 2019 President, Sports Commission, Mexican Bar Association (BARRA MEXICANA, COLEGIO DE ABOGADOS, A.C.)
- 2016 - 2025 President of Ecological Community (COMUNIDAD ECOLÓGICA, PUNTA ZICATELA, A.C.)
- 2010 - 2020 President, MEXICAN CONSTRUCTION INDUSTRY ARBITRATION CENTRE.
- 2006 - 2009 President, Arbitration Commission, Mexican Bar Association (BARRA MEXICANA, COLEGIO DE ABOGADOS)

INTERESTS: History, Philosophy and Economics. Skiing, windsurfing, horseback riding, archery. Voracious reader of contemporary issues literature.

REFERENCES

Francisco González de Cossío has been considered for years as an industry leader in Mexico, and an active and outstanding international arbitrator by prominent organizations.

Leaders League qualifies him as an industry leader. **Who's Who Legal** describes him as a 'thought leader.' **Chambers** considers him a “Most-in-demand arbitrator” since:

'Francisco possesses solid dispute resolution expertise.' He is 'considered a leading figure in the arbitration sphere.'

Chambers highlights that:

“Francisco González de Cossío is a point of reference in the arbitration field in Mexico.”

His *sui generis* profile has been described as:

“A brilliant lawyer with a doctorate in economics, an MBA, and a Master's in the History of Thought: A combination spelling experience, conceptual depth, and training on practical tools which come together in Dr. de Cossío's insights, judgment, and decisional acumen”.

ORGANIZATIONS

Francisco González de Cossío's roles as an arbitrator and arbitration expert have led to his involvement with the following organizations:

- INTERNATIONAL CHAMBER OF COMMERCE, Vice President of the Arbitration Commission ICC MEXICO.
- SPANISH AND IBERO-AMERICAN ARBITRATION CLUB, Member, Former President of the Mexican chapter, member of the Scientific Committee.
- LATIN AMERICAN ARBITRATION ASSOCIATION (*Asociación Latinoamericana de Arbitraje*) (ALARB), Member, former Member of the Board of Directors, current Chair of the Publications Committee.
- HONG KONG INTERNATIONAL ARBITRATION CENTRE, arbitrator.
- SINGAPORE INTERNATIONAL ARBITRATION CENTRE, arbitrator.
- LIMA CHAMBER OF COMMERCE, Arbitration Center, Member of Advisory Board; arbitrator.
- DISPUTE RESOLUTION BOARD FOUNDATION (DRBF), member.
- PERMANENT COURT OF ARBITRATION (PCA), The Hague, working group member for the amendment of Rules and issuance of protocols.
- AMCHAM PERÚ, Member of the Court of Arbitration.
- INTERNATIONAL COUNCIL FOR COMMERCIAL ARBITRATION, Member.

SALIENT CASES

This list provides examples of salient cases Dr. González de Cossío has acted as arbitrator:

I. CHAIRMAN AND SOLE ARBITRATOR

- ICC 22477/ASM (AE): Emergency Arbitrator in an energy case.
- LCIA Arbitration No. 184140: Chair in a multiparty electricity dispute.
- ICC 21915/ASM: Tribunal President in a dispute arising from a public-private partnership concerning a hospital that involved a public entity and a construction company. Significant procedural complexities included administrative rescission, precautionary measures, and complexities of arbitration against States.
- ICDR No. 01-20-0014-8526: Tribunal President in a dispute over a power generation and distribution contract with force majeure components, and theories of liability release under New York law.
- ICC 29963/ICA13: Sole Arbitrator in shareholder's dispute involving exclusion of partner and other corporate problems.
- Chair in ad hoc case involving large infrastructure project. Complex procedure stemming from partially annulled award.
- ICC Case UNC 220/AJP – President in an energy and construction dispute in a Caribbean country.
- CAS 6561: Sole arbitrator in a dispute between a coach and a sports club.
- CCI 28743/PDP: Eolic dispute with strong corporate law ingredients.
- Chair in *ad hoc* case involving infrastructure communications project. Procedural complexity stemming from partially annulled award.
- CAS 11354: Sole arbitrator in soccer dispute.
- AmCham Perú 008/2025: Sole arbitrator in contractual dispute.
- CAS 11814: Chair in sports law dispute.
- Case 2502465, Dominican Republic Centre for Arbitration: energy dispute.
- Ad hoc UNCITRAL case between a public entity in a Caribbean country and an energy entity. Procedurally complex.
- ICC 22953/JPA: President in a dispute related to a major infrastructure project in Mexico.
- CAS/2021 8447 & 8448: Tribunal President in two consolidated sports cases.
- CCL 254-2017: President in a complex dispute related to the hotel industry.
- CAS 5865: Sole Arbitrator in a dispute over the disqualification of an athlete for doping resulting in the loss of a second-place medal in an international competition.
- CCL 0550-2019: President in an energy dispute related to a Supply Agreement.
- CAS 8636: Sole Arbitrator in a dispute between two sports organizations.
- CCL 413-2020: President in a commercial dispute related to investment fund contracts.
- Peru AMCHAM Peru 22-2021: Tribunal President in a contract compliance dispute.
- ICC 22439/ASM: President in a construction dispute involving an infrastructure project in a Latin American country.

- AMCHAM Peru 004-2016: President in a corporate/shareholder dispute. Involved complex issues of document exchange and confidentiality.
- CAS 2017/A/5088 & 5089: Tribunal President who heard the appeal of a FIFA decision regarding a dispute between players involving player status.
- Arbitral Case No. 0113-2023-CCL: President in a real estate dispute with a delicate component of corruption.
- CAS 5267: Sole Arbitrator in a dispute over the economic aspects of a player transfer.
- CCL 0055-2017: President in a complex infrastructure Project dispute.
- CAS 2016/A/4744: Tribunal President in a dispute over a player transfer.
- CAS 2016/A/4651: Sole Arbitrator in a dispute arising from a disciplinary measure for corruption in sports.
- CAM 100/2015: Sole Arbitrator in a construction dispute over unit prices.
- CAS 2015/A/4175: Sole Arbitrator in a football dispute over a player transfer.
- CAS 2021/A/8157: Sports arbitration related to the temporary transfer of federative rights.
- ICDR Case 01-23-0004-1085: Transactional dispute.
- CAS 2021/A/8847 and 8848: Sports arbitration on statutory violations.
- ICC No. 27059/AB/PDP: Dispute involving a State and argued delicate issues of forged documents.
- CCL 193/2025: mining industry dispute.
- CeCap 2024: BAC v Btresh *et alli*: Disputa de sociedades mercantiles: adquisición de banco con pasivos no revelados.
- ICC UNC209/JPA: Arbitrator in a construction dispute related to an EPC contract.
- ICC No. 21449: Arbitrator in an energy and infrastructure dispute.
- CAS 2008/A/1687: Controversy related to a disciplinary sanction imposed on a football player.
- Arbitration PUCP 1122-184-16: Arbitrator in an energy and construction dispute.
- Arbitrator in a case before the Permanent Court of Arbitration in The Hague (CPA case AA553) involving a governmental entity and an international organization.
- ICC 20985/ASM: Tribunal President in an energy dispute.
- ICC 22953/JPA: Arbitrator in an important infrastructure project in Mexico City.
- CCL 254-2017: Tribunal President in a hotel dispute with complex procedural issues.
- ICC 22439/ASM: Tribunal President in an infrastructure project dispute in a Latin American country.
- CCL 0055-2017: President in a complex infrastructure Project dispute.
- CCL 81: President in a dispute related to an ecological project in the Amazon.
- CeCap (Panama): Tribunal President in an engineering and electronics dispute.
- CAS 2015/A/3882: Tribunal President in a football dispute.
- ICC 21305/ASM: Tribunal President in an electrical dispute.
- CAS 2015/A/3871: Tribunal President in a football dispute.
- CAS 2015/A/3646: Tribunal President in a football dispute.

- Sole Arbitrator in a complex ad hoc case involving disputes arising from government contracting in a major infrastructure project and a consortium of five contractors.
- CAS 2014/A/3574: Tribunal President in a football appeal case.
- Arbitration No. 2879-2014-CCL: Tribunal President in an infrastructure case between a Latin American public entity and a multinational involving complex procedural aspects (such as the attraction of a related party and contractually crafted arbitral appeal).
- Sole Arbitrator in an ad hoc case related to a complex tourism development dispute, involving complex procedural issues.
- Arbitration No. 2879-2014-CCL: Tribunal President in an infrastructure case between a Latin American public entity and a multinational involving complex procedural aspects (such as the attraction of a related party and contractually crafted arbitral appeal).
- Sole Arbitrator in an ad hoc construction dispute involving a centralized government entity.
- CAM 82/2014: Sole Arbitrator in a construction dispute.
- Sole Arbitrator in an ad hoc natural resources controversy.
- Sole Arbitrator in an ad hoc mining dispute where time was of the essence. The amount was high and the litigation complex. Process and award followed and issued in one month.
- Sole Arbitrator in an ad hoc construction dispute between a Central American party and a Mexican party.
- CAS 2014/A/3646: Tribunal President in a football appeal case.
- Sole Arbitrator in an ad hoc case according to the Arbitration Rules of the United Nations Commission on International Trade Law (UNCITRAL). Use of arbitration as a method to settle differences over amounts for over-costs and unforeseen events.
- ICC No. 15337/JRF: President in an energy dispute case.
- Sole Arbitrator in an ad hoc and reduced-time arbitration that dealt with a dispute related to the price of shares sold at an amount that prompted transfer pricing issues. Matter with high tax content.
- ICDR No. 50 180 T 000 54 11: President in a dispute related to a joint venture in the automotive industry. Issues included compliance with contractual obligations, problems among shareholders, financial and technical issues of the automotive industry.
- CAM 0060/2011: President in a controversy related to the restaurant industry, significant intellectual property issues.
- CAM 0021/2005: Sole Arbitrator in an agricultural controversy dispute. The applicable law was the UNIDROIT Principles.
- CAS 2008/A/1739: President in a dispute between an athletic club and a football player.
- CAS 2012/A/2860: Sole arbitrator in a dispute related to an appeal against a football sports decision.
- CAS 2013/O/3134: Sole arbitrator in a sports dispute.

II. ARBITRATOR

- ICSID Case ARB/17/9: arbitrator in dispute involving environmental regulatory problems in Latin American country.
- ICSID Case ARB/19/5: arbitrator in hydroelectric-plant dispute in Central América.
- ICSID Case ARB/22/5: arbitrator in dispute involving Central America country. Umbrella clauses were at issue.
- ICC 26112/JPA: arbitrator in an energy dispute related to a contract for the construction of four transmission lines.
- ICC Case 28071: dispute involving res iudicata effect of prior unfulfilled award involving construction commercial centre.
- LCIA Arbitration No: 236081: electricity dispute.
- ICC 27950/PDP: dispute involving delays and other construction problems during Covid with energy dispute.
- ICDR case 01-23-0004-1085: contractual dispute involving shoe industry.
- CCL 526/2025: administrative law dispute.
- ICC 27884: energy project infrastructure dispute.
- CCL 273/2024: petroleum dispute.
- ICC Case 27059/AB/PDP: Controversia entre persona física y Estado por toma de bienes y privación de libertad.
- LCIA 215276: controversia sobre electricidad.
- CCL 182/2024: controversia sobre proyecto minero frustrado por supuesto incumplimiento de MOU.
- TAS 2021/A/8157: sports dispute related to the temporary transfer of federal rights.
- LCIA Arbitration No: 236081: Electricity dispute.
- CCL 228/2025: infrastructure project dispute.
- ICC 27059/PDP: arbitrator in dispute involving Latin American state.
- CCL 397/2024: mineral industry dispute.
- ICC UNC209/JPA: arbitrator in a construction dispute related to an EPC contract.
- CCL 539/2024: Dispute involving communications infrastructure.
- TAS 2022/O/8636: sports dispute over contractual breach.
- CCL 265/2024: infrastructure project dispute.
- CCL 266/2024: infrastructure project dispute.
- CCL 193/2025: dispute involving claim brought by physical person against a State.
- ICC 26559/JPA: contractual dispute involving energy infrastructure project with complex shareholder rights dispute.
- CCL 333/2025: football contract dispute.
- ICDR 01-23-0004-1085: Administrative law dispute.
- CCL 275/2025: administrative law dispute.
- UNC 209/JPA & 210: UNCITRAL dispute involving hospitals in South American country.

- ICC 26683/JPA: arbitrator in a construction dispute related to an EPC contract.
- ICDR Case 01-22-0002-6637: energy dispute.
- TAS 2021/A/8476: sports dispute related to a resolution impugment.
- ICC 25089/JPA: arbitrator in disputes over the construction of a plant for the manufacture of automobile tires.
- TAS 2021/A/8847 and 8848: sports dispute on statutory violations.
- ICC Case 27059/AB/PDP: dispute involving a State. Sensitive arguments of possible forged document.
- ICDR 01-22-000-9507: arbitrator in a commercial dispute related to a contract for the sale of safe boats for oil platforms and maintenance services.
- UNCITRAL ad hoc 2022-001: construction dispute involving health infrastructure project in Latin American country.
- ICDR 01-20-0015-7347: shareholder dispute involving complex corporate structure, shareholders agreement and sensitive procedural issues.
- PUCP 2934-306-20: arbitrator in a complex construction dispute.
- ICC 24515/JPA: arbitrator in an energy dispute related to regulatory changes.
- CPA 2020-46: arbitrator in a construction dispute related to a public transportation infrastructure project in Nicaragua.
- UNCITRAL ad hoc: arbitrator in a construction dispute related to a concession contract for the hydraulic works of an irrigation system in Peru.
- ICSID Case ARB 17/9: arbitrator in investment dispute involving Latin American country and transnational company.
- ICC 25587/JPA: arbitrator in solar energy infrastructure project dispute.
- UNCITRAL ad hoc 2022-002: construction dispute involving health infrastructure project in Latin American country.
- ICC 25165/JPA: arbitrator in energy dispute involving problem with gas distribution of combined cycle energy plant.
- ICDR Case 01-20-0015-7347: Shareholder dispute involving complex corporate structure, sophisticated shareholder's agreement, and sensitive procedural problems.
- CPA 2020-46: Infrastructure project dispute in Central America.
- ICC 25159/JPA: Disputa sobre obra de infraestructura de energía solar en Centro América.
- Case N° 140390: dispute before Bogotá Chamber of Commerce.
- ICC 25363/JPA: contractual dispute.
- ICC 25089: arbitrator in multiparty construction dispute.
- LCIA Arbitration No: 194555: arbitrator in infrastructure dispute.
- ICC 24705: arbitrator in water and sewage dispute involving international construction consortium and Latin American public entity.
- CCL 056-2020: arbitrator in construction dispute involving Justice Ministry of Latin American government.

- UNCITRAL Rules: arbitrator in infrastructure project in Central America.
- ICC 24238: arbitrator in hydroelectric plant dispute.
- PUCP case 2934-306-20: complex administrative law dispute between South American public entity and construction company.
- UNCITRAL investment case: arbitrator in maritime-related investment dispute involving Latin American country.
- CCL 551-2020: arbitrator in water-infrastructure dispute involving water management public entity of Latin American country.
- CCL 224-2019: arbitrator in insurance and reinsurance dispute.
- UNCITRAL Rules: dispute between constructor and public entity in infrastructure project.
- CAM 121/2019: contractual dispute involving issues over dolphin possession and acuarium.
- Ad hoc case involving hydroelectric dispute in Central America.
- CCL 158: dispute involving civil liability stemming from fire in cinema; complex technical issues involved.
- UNCITRAL Rules: infrastructure (hospital) dispute between contractor and public entity.
- ICC 22278/ASM: arbitrator in energy dispute involving Latin American public entity.
- CAS 5144: arbitrator in sensitive doping case dispute.
- CAM 106/2016: arbitrator in dispute involving company acquisition.
- ICC 23245: arbitrator in complex airport and construction dispute.
- UNCITRAL ad hoc: arbitrator in dispute between international organism and construction company stemming from Central American hospital works.
- PUCP 1122-184-16: arbitrator in energy and construction dispute.
- CAM 120: contractual dispute.
- ICC 22953/JPA: arbitrator in complex subterranean infrastructure dispute.
- Arbitrator in construction and energy dispute involving public utility in Cuzco, Peru.
- UNCITRAL ad hoc: arbitrator in dispute involving large infrastructure project in jungle of Latin American country.
- Arbitrator in investment dispute involving Latin American parties (investor and host state) involving maritime matter.
- Arbitrator in Permanent Court of Arbitration case (CPA case AA589) involving Latin American cultural institute and construction entity.
- Arbitrator in ad hoc case o involving highly politicized and technical dispute between a public power and the construction companies that built the public utilities building.
- Arbitrator in New York case of the Maritime Arbitration Rules of the Society of Maritime Arbitrators, Inc.
- ICC No. 21449: energy dispute involving infrastructure project.
- ICDR No. 01-15-0004-3721: Shareholder dispute.

- CCL 232-2016: construction dispute involving infrastructure project.
- Case 631-35-15 before the Centro de Análisis y Resolución de Conflictos, Pontificia Universidad Católica del Perú: arbitrator in infrastructure dispute involving Machupicchu.
- Permanent Court of Arbitration, The Hague case No. 2014-38: dispute between municipality and transnational company involving public procurement dispute.
- CAM Arbitration No. 0039/2008: Soda industry dispute. M&A issues at core of dispute.
- CAS 2011/A/2382 & 2011/A/2383: consolidated cases in disputes between athletic club and soccer player. Issues included termination of contract, indemnification and compliance with FIFA rules and sports contract.
- ICC case No. 20723: arbitrator in petroleum dispute between Latin American country and transnational company.
- CAS 2008/A/1679: dispute between athletic club and soccer player.
- Arbitrator in New York case of the Maritime Arbitration Rules of the Society of Maritime Arbitrators, Inc.
- ICDR No. 50-20-1100-0467: arbitrator in contractual dispute involving agricultural distribution from Mexico to the US, where complex valuation issues were at play.
- CAS 2008/A/1687: dispute concerning disciplinary sanction imposed on soccer player.
- ICDR Case No. 01-14-0000-9090: Touristic development and construction dispute.
- CAS 2008/A/1617: dispute concerning disciplinary sanction imposed on soccer player. Issues included validity of (severe) penalties in federation rules.
- CAS 2008/A/1503: emergency case involving football match. Award issued in three days.
- CAS 2008/A/1507: Arbitration dispute over rules of the game.
- CAS 2007/A/1242: football dispute. Issues included indemnification of football player under FIFA rules and sanctions imposed by sports federation.
- CAS 2008/A/1679 & 1681: consolidated cases involving dispute between football player and football club.
- ICDR No. 50 181 T 00415 09: tequila industry dispute. Issues included joint venture breaches and corporate disputes.
- ICDR No. 50 147 T 00191 08: contractual dispute. CISG as applicable law.
- ICDR No. 50-155-T-000467-11: dispute involving contractual dispute and issues involving US Law.
- ICC Case No. 18697/CA: energy dispute.
- ICC Case No. 18146/CA: energy dispute.
- ICC Case No. 18454/CA: energy dispute.
- ICC Case No. 17531/JRF: energy dispute. Arbitral and legal costs were a strong component of the case.
- ICC Case No. 17686/JRF/CA: petrochemical industry dispute.
- ICC Case No. 16653/JRF: construction, engineering and renewable (eolic) energy dispute.
- ICC Case No. 15835/JRF: energy and public works dispute.

- ICC Case No. 15155/JRF: energy dispute.
- ICC Case No. 15217/JRF: energy dispute.
- ICC Case No. 15149/JRF: dispute involving underwater submarine pipelines.
- ICC Case No. 15337/JRF: construction and public works dispute.
- ICC Case No. 14522/CCO: construction dispute.
- ICC Case No. 14671/CCO/JF: acquisition and M&A dispute.
- CANACO Case 171: port authority and maritime dispute. Important administrative law component.
- CANACO Case 137: contractual and security services dispute.
- CANACO Case 385: dispute between public entity created by international treaty between two States and a construction company involving the public works of highway running across diverse countries.
- Case AI-02-12 before the Arbitration Centre of El Salvador (Centro de Mediación y Arbitraje de la Cámara de Comercio e Industria de El Salvador): dispute between constructors and public international law entity and Central American government with respect to the construction and procurement problems flowing from highway crossing several countries.
- ICC Case 19867/ASM: dispute between two construction companies and electricity utility related to important infrastructure project, with high energy component and multi-party and multi-contract issues.
- UNCITRAL Ad hoc case involving construction company and governmental entity involving infrastructure problem that threatened bankruptcy.
- ICC Case No. 18952/CA: dispute involving multiplicity of parties from different countries, one of them a public entity.
- CANACO 578: contractual dispute.

III. COUNSEL OF RECORD

A. COMMERCIAL: has acted as counsel in over 100 cases. Fields of tendency have involved:

- Energy (renewable and hydrocarbons)
- Construction
- Infrastructure
- Contractual performance
- Intellectual property
- License agreements
- Investment
- Financial transactions
- M&A disputes (including disputes between partners in corporations)

B. CONSTRUCTION DISPUTES: Counsel of record in dozens of construction and energy cases. Problems extant have ranged across the entire spectrum of possibilities of the construction industry. This has included the most important eolic project in Latin American history (2017). In 2021 a second arbitration involved defects in turbines in the same windfarm Areas frequently advocated are over- costs, delays (including force majeure and other excuses for non-performance), technical differences involving contractual compliance, specifications, and materials (eg., compliance with guidelines involving procurement of contractual inputs), work characteristics, perforation, drainage, legal effects of tariff or price formulas as well as cost and consideration calculation, maintenance, and design. Also, FIDIC. A constant has been the use of arbitration, conciliation, expertise,

and dispute boards in ingenious and flexible matters to cater to the problems of construction industry disputes.

C. **ENERGY DISPUTES:** Counsel in all types of energy disputes. Recently the caseload has emphasized in renewable energy disputes. The foregoing includes electricity disputes, petroleum, eolic and solar energy disputes. In 2017 Mr. González de Cossío acted for counsel of record and lead advocate in the largest ever renewable (eolic) energy dispute case in Latin America. Acted as arbitrator and advocated in most all eolic dispute cases in Mexico. Currently advises entire energy sector of Latina American government given regulatory measures posing material injury of transportation rights.

D. **INVESTMENT CASES:** has investment disputes in several cases that have settled or otherwise concluded. Matters have included all disciplines (jurisdictional and substantive) of investment arbitration.

- ICC 11392/KGA/CCO: Counsel to investors against East-European country. At issue was fair and equitable treatment and measures tantamount to expropriation. First ICC investment arbitration ever.
- ICSID ARB/11/1: Counsel to claimant investors against a Latin American country. At issue were expropriation (including measures tantamount thereto), fair and equitable treatment, full protection and security and umbrella clauses.
- ICSID ARB (AF) 12/4: Counsel to claimant investors against Latin American country. Over a billion US in dispute. Claim involves expropriation (including regulatory, measures tantamount to expropriation), fair and equitable treatment and full protection.
- Arbitrator in UNCITRAL Rules investment dispute involving Latin American country in dispute having to do with maritime investment.
- Counsel of record for Central American country in several cases stemming from change in investment policy. (ICSID Cases ARB/23/2, ARB/23/3, ARB/23/10).

E. REFERENCES

Should it be required, references from clients represented in all these matters can be provided.

IV. MEDIATOR

- Sole mediator in infrastructure dispute involving three parties: International financing organization, host country receiving investment and construction company.
- Sole mediator in hotel construction dispute in Los Cabos, Baja California.
- Mediator in dispute stemming from company acquisition which shed breaches of representations and warranties.
- Mediator in dispute involving franchise of senior living business project.
- Sole Mediator in family business dispute involving differences between partners and family members in corporate holdings and other business.
- Sole Mediator in water rights allocation dispute in arid area with scarce hydro resources.
- Sole mediator in dispute involving differences in co-proprietorship community.
- Sole Mediator in shareholder's dispute.
- Sole Mediator in contractual dispute which included parallel civil, corporate and criminal proceedings.
- Mediator in probate/inheritance dispute.
- Mediator in dispute related so partnership separation and dissolution involving acute differences in asset division. Saliently, the parties were former-romantically involved partners in closely held corporation.
- Mediator in dispute involving allegations of plagiarism between professor and student, with the participation of the affected academic institution.

V. DISPUTE BOARD

- Dispute Board Member in infrastructure project (metro) of Latin American city.
- Drafter of Dispute Boards rules of the Construction Industry Arbitration Centre (Centro de Arbitraje de la Industria de la Construcción - CAIC).
- Advised diverse clients (including public entities) on Dispute Boards.

PUBLICATIONS

I. BOOKS

1. Arbitraje, Ed. Porrúa, 5ª ed. 2018.
2. Arbitraje de Inversión, Ed. Porrúa, 2009.
3. El Árbitro, Ed. Porrúa, 2008.
4. Arbitraje y la Judicatura, Ed. Porrúa, 2007.
5. Arbitraje Deportivo, Ed. Porrúa, 2006.
6. El Estado de Derecho: Un Enfoque Económico, Ed. Porrúa, 2007.
7. Competencia económica: Aspectos Jurídicos y Económicos, Ed. Porrúa, 2005.
8. Competencia, Ed. Porrúa, 2ª ed. 2017.
9. Arbitraje Comercial y de Inversiones en el Sector de Energía (coautor), Tirant Lo Blanch, 2020.
10. El Arbitraje al Derecho y al Revés, Editorial Palestra, Perú, 2020.
11. TODO ARBITRAJE: Liber Amicorum José Luis Siqueiros, Kluwer, 2021 (editor y coautor).
12. LIBERALISMO CONTEMPORÁNEO, Kluwer/Bosch, 2023.

II. ARTICLES

Francisco González de Cossío has authored more than 250 articles on arbitration, competition, business, and legal studies (many of which are visible in www.gdca.com.mx).